

# Meeting, 09/13/2022, 4:30-6:00 PM In person meeting at the Miami Township meeting room

Voting members: Alex Bieri, Dorothee Bouquet, Lisa Abel, Dino Pallotta, Don Hollister, Amy

Magnus, Kevin Stokes, Corrie Van Ausdal, Gary Zaremsky, Hannah Montgomery

**Ex-Officio:** Jeannamarie Cox, Anita Brown, Terri Holden, Josue Salmeron

**Invited**: YS News reporter Cheryl Durgens

Excused Absence: Shelly Blackman

Zoom: Hannah

1. Van Ausdal called the meeting to order at 16:47

2. Treasurer's report (Montgomery, 5 min) Montgomery provided a combined report for July and August. There was no revenue in June and July. with \$110 expenditure for advertising in July and \$357 expenditures in August. Abel: Should we consider dipping into savings to cover our expenses for the year. We are now \$2500 in the red with an estimate of \$6000 in the red by the end of the calendar year. Should we access savings or special shares. Montgomery: I recommend savings. Cox: Special shares are invested so savings would be better. Abel: We should consider raising the annual dues per seat soon so organizations can budget for 2023 accordingly.

Motion: (Abel moved/Stokes seconded) approve covering losses out of the YSDC savings account up to \$6000.

Voting yes: Bieri, Bouquet, Abel, Pallotta, Hollister, Magnus, Stokes, Van Ausdal, Zaremsky, Montgomery. Voting no: none. Abstain: none.

**Motion Passes** 

3. Consent Agenda (5 min)

Motion: (Hollister moved/Bouquet seconded) adopting the following:

- a. To accept the minutes of the August 02, 2022, YSDC meeting
- b. To accept the Treasurer's report as presented at today's meeting Voting yes: Bieri, Bouquet, Abel, Pallotta, Hollister, Magnus, Van Ausdal, Zaremsky, Montgomery. Voting no: none. Abstain: Stokes.

**Motion Passes** 

- 4. Discuss ARIA results, YSDC Next Steps as proposed by email 8/30/2022 (included in packet)
  - a. Rebuild and facilitate Aria Action Evaluation throughout the Greater YS Area

Van Ausdal: I enjoyed spending the day together. I was incredibly moved by what everyone shared. I found the ARIA process powerful and revealing. In fact, the next day I had a something of a vulnerability hangover which happens according to Renee Brown when we

tap into the deepest parts of ourselves, the parts that we want to hide, the parts that define who we are. I was thinking back to the end when we were word-smithing our strategic WHY, WHAT, & HOW, pushing hard to get done. I reflected back on what Magnus said about personal safety; they feel safe in themself and in their identity here among various different identities, and that's not the case everywhere. I thought about my WHAT about collaborating and meeting with new people, getting new ideas and bouncing things around. Those two points of view encapsulate why I wanted to push for a little bit more newness and Magus wanted to pull back for a little bit less. I found that experience really powerful in a group that is here to get stuff done. To that end I shared our WHATs as part of this meeting's official packet. I hope we were able to achieve alignment around certain things. Let's share our experience with Aria.

Magnus: I thought it was an amazing experience. The process was helpful in showing us where we readily align. For example, education is some place we can get consensus, let alone consent. High density housing developments and job growth are what I'd definitely like to see as a school board member but it was interesting that we found words that complicate consent on housing and jobs...words such as neighborhoods and innovation. Innovation came up as one of those problematic words. That's consistent with my experiences in STEM outreach (science, technology, engineering, and math) for the USAF base. An issue combining housing, industry, and culture, the base dissed the village way way back 70 years ago when they blacklisted the village as a place service members could live. The village remains understandably protective of its identity and industry, not wanting it overrun by the base and its STEM fixations. Through the ARIA process, we discovered these trigger words; they unearth diversity of thought. That diversity suggests, as we dive deeper with area people and enterprises we have great potential to underneath the insights we need to prosper. The work with ARIA was very productive; even though its pain points, it was a lovely experience. I got to know everybody a lot deeper. We accomplished a ton in a couple hours.

Bouquet: I definitely enjoyed the retreat but the bulk of what I want to respond to is the summary. The summary spelled out four themes and suggested that we nail down number one and number two as a priority, respectively housing development and YSDC as a participatory venue for strategy planning. That means that we are putting housing and education on the back burner. I didn't expect that outcome. I understand the need to narrow down on the corporation can get done. If we are having discussions about increasing the annual membership dues and removing the most impactful themes to the schools, I feel there's a disconnect. I'm definitely not an expert on business development. Instead of narrowing down to one or two, we look where the cards fall, see what people want the focus on. Yes, business development and jobs were the two things that got the most stickers on the posters that Saturday. I also remember the instructions were don't advocate for our own piece of the pie; instead, think big picture. Yes, the village needs more jobs but we also need more young families? I'm feeling cooled off if that's the direction we take.

Van Ausdal: It's a fair point. I think my understanding from these meetings for the past couple of years is that, without more businesses paying taxes and payroll, we are not able to generate the tax dollars we need to run the schools, run the village, and runs the township.

Pallotta: When she was director of Tecumseh Land Trust, Krista Magaw came to one of the village commissions and gave a breakdown of where we get the biggest bang for our buck, agriculture, commercial, housing. The biggest bang came from the village's commercial businesses. We have a limited space and we get more of a return from commercial spaces. We do need a mix for a healthy balance.

Bouquet: It's important that we attend to the mix in our demographics especially since we have an aging population. Regarding theme number two, at the end of the month all elected officials are going to meet for a joint meeting so perhaps strategic planning will be fulfilled outside of YSDC.

Hollister: The ARIA workshop was very special. Hearing each other's stories and how they motivated our WHATs and WHYs. I believe the ARIA package is bigger than YSDC, we might partner with the nonprofit network and other community groups. There are other and perhaps better approaches to set economic development goals. A traditional approach is to look at what is this area's strengths, what is already on the ground in terms of businesses, technical abilities among the population, all the resources are around.

Van Ausdal: A SWOT analysis?

Hollister: Yes, so ARIA process is not directly an economic development approach. It doesn't exclude economic development. Also, for the suggested calendar of developing a two to three year plan, we'll want some things on the ground within six months like a business incubator.

Van Ausdal: Under the business development theme, lots of people put something about a business incubator. So we take the idea of building a business incubator, we establish program management and planning tools, what does a successful business incubator look like, build out the steps to getting there along a timeline. We'd establish a committee with need two or three members who want to establish the business incubator, they meet separately to follow these steps, they invite more people to join the project, and they come back to this meeting to report progress. My agenda is action. A year ago we established committees that have fizzled away or are only now meeting like committee on community revenue on tax and utilities.

Holden: I will own responsibility for the three agencies not meeting earlier. We are meeting now. I am going in optimistic but we all have critical needs. I don't feel comfortable trading away what students need to succeed. Do I believe that economic development is essential to schools? Yes, as I've said at every YSDC meeting I've attended but, if the schools can't meet our needs through the actions of YSDC, I would have to defer to the opinion of the school board vice president and question the value of the school participation on this board. I loved the ARIA process and hearing the other perspective of others but we need to tangible results out of these meetings. We need to make decisions that lead to school improvements.

Van Ausdal: If we restructure the board, that's okay. I sympathize. Times change, needs change, boards change.

Abel: Cox and I were part of the development corporation when we first talked about WHY the development corporation is here. Here are quotes from the white board we were

using that day: We need collaborative discussions; these discussions are demanded by the community in letters to the editor, etc after a fail school levy; we need discussions around utilities and tax rates because we have a limited pot of money; these collaborative discussion are needed to make it easier to get big projects off the ground because individual organizations cannot go it alone; the village's quality as the education village is worth sustaining. The original YSDC vision: We share a vibrant and hopeful community. Mission: Ensure economic and cultural vitality of the community for business, residents, and infrastructure development. That's where we started, and why we asked the various organizations to be at the table; they all had big projects. This is one of the Venn Diagrams with three overlapping circles: one is housing, one is jobs, one is education. In the center, where they meet is that vibrant and hopeful community. Based on our conversation with the ARIA group, I don't see that we should decide on what we should focus on. We should decide if we are going to involve the community in the ARIA process.

Bieri: I would like to echo some of these sentiments. I enjoyed the process as a team building exercise getting to know each other better but I also came away with a sense of misalignment. That's probably natural. The Village of Clifton came later to this board in the spirit of inclusiveness; we share the township with this village, and there are a lot of overlapping projects. I brought a couple of specific projects into the ARIA visioning process, and none of them got tagged onto the four main themes so they fell into that OTHER category: The first is the Yellow Springs-Clifton connector, a bike path project that I've worked with Josue Salmeron and Brian Housh for a long time. The second is the Clifton Crafthouse project. So far the sub committee that was working on that. So far there are no elements tying that project to YSDC. There doesn't seem to be any facile way to underwrite grants available to that cooperative. These projects are still going to need collaborative efforts and work but the ARIA process doesn't seem to be the right vehicle for that work. Issues of housing and education are viewed differently in Clifton.

Pallotta: The ARIA workshop was a great process, good to get to know everyone better. It's funny how we're all leaders but, when asked to talk about ourselves, everyone quiets down. My takeaway of doing that funneling process centers on education. The chamber understands without schools and housing then we are not going to attract people and businesses. Education is our core, our common goal, because everything else spurs off of that. We'd become like every other dead village around the state of Ohio; they are just an entity that nothing much comes out of. If the schools don't succeed, whether it's housing or whether it's business a lot of our push goes to waste.

Van Ausdal: This is lively discussion and I'm excited to be part of it. When you say working on the education component, what is your HOW?

Pallotta: The levy is one thing, but each organization should be asking what can we can do to help bring revenue in. For the Chamber, that means bringing in more businesses. Are we looking for housing developers? Supporting education is the foundation. More businesses, more housing, then add in a levy to boot...it's a windfall and the village grows dynamically in all parts. What are we looking for from business, what are we looking for from the chamber to help?

Zaremsky: This is why we need to have meetings because sometimes you've heard something before, but maybe you didn't hear. Someone restates that thing, and now people pick up on it. What I keep coming back to is this: We represent two small villages in

a rural township...three small specks on the geography. And we have three key areas... housing, jobs, education...that are necessary to maintain a health community. Reality is that none of the organizations that make up this group have the resources to staff the effort. People just don't have time. We'd like to do something in all three areas but we're not staffed for that. What struck me is that perhaps we restructure the meetings so that the big group meets quarterly with the smaller groups meeting monthly. We might think about restructuring our time together so that we do less passive listening.

Van Ausdal: I was hoping that we could decide near term action but, by saying focus on these two areas, I think that sent a message that I felt the other areas were unimportant. I'm full of ideas about how to support families moving here. There are other organizations that are focused on that. I didn't know if that was the lowest hanging fruit for our group.

Abel: YSDC started as a Community Improvement Corporation and one of the requirements for a CIC is that 40% of the voting board be elected officials. School board members were invited because we thought they counted towards the 40%; we found out they weren't too late. We hamstrung ourselves with a board of busy people. We could recharter as a CDC and restructure the board. I was opposed to the idea previously because I didn't want us pulled down the housing rabbit hole. Now I believe the idea has merit if the CDC finds people who have the time and energy to do the work.

Hollister: We could have a subsidiary CDC where the CDC focuses on housing and other issues while the CIC could meet quarterly and retain the legal authority to sell property, issue bonds, etc. Then the YSDC would serve the bigger picture.

Van Ausdal: The CDC would have less restrictions on its board.

Abel: I like the idea of maintaining a hybrid structure.

Hollister: Did the Clifton Crafthouse ask the YSDC to sponsor a grant or co-sign.

Bieri: Yes, they looked into it but YSDC didn't have the right organizing tax structure. They partnered with the Greene County Foundation and the Village of Clifton.

Hollister: One of the villages strengths is its reputation as the education village...its history of book publishing, conferences, think tanks, a college, a university.

Holden: We have other schools in the village, two represented in this room. We all have our own struggles and we all contribute to the education village. If education is at the center, we have to do this together, we have to include Antioch in the conversation. I'm looking at a list of the initiatives that CDC is undertake: Affordable Housing, Community Economic Development, Community Engagement, Financial Empowerment. These initiatives sound a lot like the things we are talking about here.

Stokes: How did we wind up with two issues as priorities?

Van Ausdal: This was 100% unilateral decision. It was my assessment that this was where we as a group had a reasonable shot of taking action and moving towards. By the way if we decide against continuing with ARIA, the village mediation is interested. It may still find a home.

Hollister: If we had 60 other ARIA workshops around the town, like ours. It would be dynamite.

Van Ausdal: Yes! Right! On the business development, if we are going to take a crack it, let's do more than three things and, I thought, business development is something no one else is working on.

Stokes: The Venn Diagram makes it difficult to discuss one of those things with out including the two others. Housing, jobs, and education are so intricately linked, it's hard to have a full discussion about what we want to be as a region without talking about all three.

Van Ausdal: The thing is we've discussed these things. We are in agreement. What I am advocating is taking action now.

Bieri: Meanwhile the village council was working on a housing development that was discussed for a year and this board didn't jump in to express an opinion.

Van Ausdal: Pallotta made an interesting point about what happened there in a recent conversation.

Pallotta: We need to bring in the stakeholders on the hop. Then we can identify the problems, find what people need, get buy in, and proceed with a solution. Do we know how much people were in or out? Voting should be academic because it's already taken place in conversation with and across the community. Find out people's WHY. Get their buy in.

Van Ausdal: What you're saying, this group is a place to get each other's opinions about these projects and to bring these discussions to our various constituents.

Bieri: Like the wheel and spoke, that's helpful.

Pallotta: If it comes into the YSDC, we find these problems then we go back to our own organizations and figure out the lay of the land. The information comes for us.

Durgens: My confusion is when you separate housing from business but aren't developers business. Again, when you say education, I think immediately of any number of educational innovations, educational media, educational professional development. These are business development. How can these categories work? When we have a discussion about a topic, the group's business people will take that discussion back to the business community using their language. the educational people will take that discussion back using educational language and translate it to their constitutes.

Pallotta: Thank you, exactly. When I say that YSDC is the hub, that was from Bieri's expression: YSDC is the hub at the middle, we are the spokes, and the village is the wheel. If the issue comes here and we get through these discussions in an open environment and we get buy in, we can bring those discussion to our people and we build out the solutions as a community. Then, when it comes time to vote, we know we're all in.

Bouquet: I want to push on Pallotta's idea for a moment. I know that the village is dealing with the issue of storm water right now.

Stokes: We are anticipating adding a monthly storm water fee, \$5 for residents, \$10 for commercial industry.

Bouquet: We want group members to tune into the schools' Facilities Commitee because we are going to have cost estimates and a timeline soon on what it looks like to upkeep our two campuses and bring them into a condition that meets student needs. When the cost estimates drop, they will overwhelm the conversation.

Zaremsky: Being the hub, we bring information back to the individual groups and having a reliable source of information helps. Our experience though is, when these ideas go public, there's a flood of misinformation and it compounds. Simply going back to our individual groups, I don't know if that's going to have impact.

Van Ausdal: Right now there's no mechanism for knowing that information goes back to the individual groups. That's how these meetings worked for a long time. We got briefed about the housing development, for example, but it was not an invitation to collaborate and share opinions and new ideas. There was no bringing the project back for discussion because it was presented as a final product. That's not the same thing as collaborating.

Stokes: Education and information sharing is always important. Whatever influences led to the votes going the way they went, it would have been better to be in a place where everybody's dealing with the same trusted information source and not competing interests. I'll throw out as an example of something that going to come back to Council. Council voted no to having a school resource officer. Some folks voted no because they wanted more information, so we're taking the time to get the information. When we take every opportunity to share every bit of viable information, I think folks make decisions that they can stand by.

Holden: At meetings for this organization, the schools, and council, the Yellow Springs News is present. If there is something shared with this group and the task is to share that information with our own groups, there is pressure on us, a good pressure, to communicate the right information. We have someone here, just like we have someone at all the school board meetings. Lauren Shows has done a wonderful job. There is someone from the News at the council meeting. The paper's reporting helps reduce the some of the rampant misinformation that tends to happen because people do read the YS News and people believe the YS News.

Bouquet: I was thinking as you were talking about us becoming a group that gathers information and writes a newsletter for everybody and then what's the relationship between this publication and the YS News. If we are talking about sharing information and bring it back to our groups, what does that mean sending emails to the parents. What is the information overload that we're bringing onto our groups. I'm trying to understand how this would be applied.

Van Ausdal: Me too.

Bieri: Let's bring in the new business point about the \$1000 per member on top of this

communication requirement.

Abel: If we look look at what each group at this table is doing right now. The village wants to talk about the storm water utility. That's a money issue. The school facilities is a money issue in education. Miami Township fire operations levy, the Clifton Crafthouse and bike trail; that money in community development. Antioch College facilities, that's money in education. The foundation serving the community's nonprofits, that's money issue. That's one thing in common. That's one thing is the most difficult to collaborate on. We've got our own pot and it's hard enough to get that one pot of money. Then we talk about how do we share; who gets what is at the crux of what's so difficult about the matter.

Bieri: Somebody said competing interests. That's an important phrase. Paradoxically, affordable housing competes with the way schools are funded.

Holden: If there is affordable housing, there are people who benefit financially.

Durgens: ItThe housing stock is pro rata, right? So, for the labor in the community, there's only a certain amount of affordability within a certain dollar range. If you have affordable housing, you have labor for the community's needs.

Holden: There's not only competing interests. If there's better schools, if a tax levy passes, yes, the schools win but other people win as well. The village wins because there are workers coming in, small businesses and retailers win. When this decisions is made, how does everyone gain?

Pallotta: It all comes together. When education wins, people want to move here, businesses are going to locate here, business is going to grow. We need to take off our blinders and see the big picture.

Van Ausdal: We've looked at the big picture but I'm ready for action on the smaller pictures. A CDC sounds more interesting than a CIC. More reporting to each other needs to happen. More collaboration needs to happen.

Hollister: If you were seeking physical space for a business incubator, there used to be an incubator in the Fels building at Antioch College. As a CIC, we could sell bonds to financing Antioch redeveloping a business incubator.

Bouquet: There is the CDC annual conference in Cincinnati at the end of the month. Is that something we want to pursue to investigate chartering a CDC as a subsidiary?

Stokes: I submit that in this room should attend virtually or physically ought to be there.

Pallotta: When Dirk Lackovich-Van Gorp was here, we talked about the CDC in Urbana. That was a success story where they built housing in their urban center. If someone attends the conference, we can find success stories. We can shadow someone.

Bouquet: If we can narrow down to something specific, how can we revitalize the incubator that Antioch College used to administer? Is the CDC conference a place where we can go to find resources to do this? I hear what you are saying; you want an entrance point to act. So let's find one.

Bleri: Didn't this group form around the firehouse sale?

Hollister: That was the first project that popped up after we formed. It brought in \$40,000.

Magnus: In addition to the CDC conference at the end of the month, there is an event this week. Launch Dayton is hosting Dayton Startup Week at the Entrepreneur Center. It's a free event and another opportunity to talk about business incubation with local startups and regional incubators.

## 5. Community Feedback (10 min)

## 6. New Business Discussion (10 min)

a. Collaboration Opportunity: Reopen Forgivable Loans, C-19 Relief Funds, Village Wifi (Pallotta, Cox, 10 min) Pallotta: The village is getting close to rolling out municipal broadband, and we want to educate the business district and those businesses that will be apply for broadband services through MVECA about what is committed for them.

Cox: The community foundation has grant money available specific to downtown businesses, their growth and development. Funds are available, about \$25,000 available now with additional grants being pursued. Downtown business have to make their request through a 501c3 organization. The Yellow Springs Chamber of Commerce is ready to take on this liason role; but, since they are not a 501c3 organization, they need to partner with a fiscal sponsor that is a 501c3.

Bouquet: The grant funding expands the broadband pilot program?

Pallotta: Yes, essentially. The village is starting up broadband as a utility. The community foundation participated in the pilot program; the foundation is satisfied with the way the municipal broadband utility is working and with the insights they got as they transitioned off their previous broadband service onto the village utility. The village had installed fiber downtown and is ready to connect to downtown business. The grant will cover equipment connecting downtown businesses to village fiber and broadband services for up to a year. After that, the businesses will pay the reoccurring utility charges for broadband; those charges will be a new source of revenue for the village. Businesses will benefit from having faster wifi services at a cheaper rate. The Yellow Springs Chamber of Commerce asks YSDC to be its partner and 501c3 fiscal sponsor as the chamber assists downtown businesses in transitioning to the village broadband using this available funding.

Salmeron: In the build out, the village has run the fiber to all areas of the downtown platform and spiced the fiber. The last piece we need is to put in the connection from the pole to the business or home. This project will bring that connection into the 30 to 40 businesses in the downtown district; it provides the equipment and technical support for these businesses. That technical support will help businesses like Dino's set up a private network and a public wifi that is separate from the business's equipment.

Cox: The funds will cover the installation into the business, a period of technical support, and a period of pre-use. The community foundation offices got the installation and kept our old system for three months to ensure the new service was stable and reliable. The foundation moved its phone over also, a service we can't be without. It took about three

months before the foundation was comfortable turning off the old service.

Holden: Whose service is the village using?

Salmeron: The village has an agreement with MVECA to provide network operations and technical assistance. The village purchases its bandwidth through MVECA as part of a large bandwidth purchase.

Bieri: Are you planning to partner with other telecommunication providers such Delta Fiber or Cincinnati Bell as part of their buildout projects?

Salmeron: The company altafiber previously known as Cincinnati Bell approached the village about participating in their buildout project but said village would have to drop their own fiber projects. That offer wasn't viable because the village already received \$300,000 from the state and the schools for its projects. The village has had several conversations with Delta Fiber. Where we left the conversation is that the village granted Delta Fiber permits to build through Xenia Avenue to Route 343 to get to Cedarville. The village will work with Delta Fiber on two fronts: They can offer broadband through MVECA and develop a business relationship there; if they want to buildout in the village, they will be able to. Currently Delta Fiber doesn't want to compete with the village for market share but they feel confident that they can compete with Spectrum and win. So, if the village doesn't expand its fiber network, Delta Fiber is ready to go.

Bieri: I think there is going to be a cabinet on a pad at the intersection of Xenia and 343.

Salmeron: The village received engineering plans and we've approved what we needed to approve. I expect Yellow Springs to be among the most connected villages in Ohio from the perspective of the commercial bandwidth that is available: altafiber, Delta, Spectrum, Everstream. That makes four major carriers.

Motion: (Hollister moved/Bouquet seconded) the YSDC become the fiscal sponsor for the Yellow Springs Chamber of Commerce to pursue grant funds for the purpose of expanding local broadband access to downtown Yellow Springs businesses.

Voting yes: Bieri, Bouquet, Abel, Pallotta, Hollister, Magnus, Stokes, Van Ausdal, Montgomery. Voting no: none. Abstain: none. Zaremsky absent.

#### **Motion Passes**

- b. Dayton Startup Week (Magnus, 5 min) Dayton Startup week runs 13-15 September. It's a free meeting and a good place to network with founders of new businesses and nonprofits in the area. People representing SCORE are usually in attendance and introductions can be made with Scott Koorndyk, president of the Entrepreneur Center. The center has the goal of recruiting 700 new entrepreneurs to the region, mainly from area high school students. It would be great to have Yellow Springers represented in that number. Creating jobs for people in the school district would be the fastest way to increase our tax revenues.
- c. Pallotta: The chamber is looking for financial support of traffic controls for the sunflower field north of the village. The chamber will have numbers but not yet. This is an item for YSDC to consider at a later date.

7. A recommendation for Adjourning YSDC March Meeting was made by Van Ausdal. Motion: Magnus moved and Pallotta seconded to adjourn the YSDC Regular Meeting at 6:16pm, with no further comments Van Ausdal took a vote.

Voting yes: Bieri, Bouquet, Abel, Pallotta, Hollister, Magnus, Stokes, Van Ausdal, Montgomery. no: none. Abstain: none.

**Motion Passes.** 



## **YSDC Community Feedback and Response Document**

#	Mtg Date	From	Question/ Comment	YSDC Response

## YSDC Guidance for Community Feedback

- 1. Any community guest to the meeting must be identified when they arrive (sign in if in person, on-screen name if via Zoom).
- 2. Community guests are responsible for muting their audio (if Zoom) upon arrival. They are then responsible for unmuting themselves if they want to participate in the community comments session. (Find Zoom training links here: https://www.yscf.org/zoom-support/).
- 3. Community comments session will be identified on the YSCF agenda, which will be made available at YSDC.org prior to scheduled meetings.
- 4. Community guests must signify their interest in participating in the community comments session when it comes up. Via Zoom, they may raise their hand (action icon) or show a raised hand with video on, or write a note to chat. In person, they may raise their hand.
- 5. Chair will recognize one speaker at a time. Each speaker gets one 2-minute interval to make a comment or ask a question. Board VP is the timekeeper.
- 6. Response from YSDC:
  - a. If an immediate and factual response can be provided, and in consideration of time constraints, the board chair or their designee will respond.
  - b. Otherwise, the comment or question, along with a response from YSDC, will be provided as an addendum to the agenda of the next regularly scheduled YSDC meeting.